

Ten-Year Summary

* U.S. dollar amounts are converted and rounded off only for reference at a rate of ¥100=US\$1.00, the prevailing rate announced by the Federal Reserve Bank of New York on March 31, 2008.

Consolidated [U.S. GAAP]

	1999/3	2000/3	2001/3
Sales and Profits			
Net sales	¥1,061,597	¥1,055,654	¥1,096,369
Cost of sales	807,255	796,820	804,700
Segment profit (loss)	4,281	17,318	27,815
Segment profit (loss) ratio (%)	0.4	1.6	2.5
Operating income	—	—	—
Operating income ratio (%)	—	—	—
Income (loss) from continuing operations before income taxes	(9,604)	19,395	20,064
Net income (loss)	(12,378)	13,395	6,913

Note: Concerning the figures for the fiscal year ended March 31, 2002 and earlier, Komatsu Electronic Metals Co., Ltd. and its subsidiaries and the outdoor power equipment (OPE) of Komatsu Zenoah Co. and its subsidiaries engaging in the OPE business were not reclassified as discontinued operations resulting from the sale thereof.

Balance Sheets			
Total assets	1,524,600	1,375,280	1,403,195
Working capital	218,843	164,643	135,990
Property, plant and equipment	440,706	397,534	438,795
Shareholders' equity	495,643	490,454	474,257
Shareholders' equity ratio (%)	32.5	35.7	33.8
Net interest-bearing debt	477,094	378,868	427,616
Net debt-to-equity ratio (times)	0.96	0.77	0.90

Note: Net interest-bearing debt = interest-bearing debt - cash and cash equivalents - time deposits

ROA (Return on Assets) and ROE (Return on Equity)			
ROA (%)	(0.6)	1.3	1.4
ROE (%)	(2.4)	2.7	1.4

Note: Concerning ROA for the fiscal year ended March 31, 2002 and earlier, Komatsu Electronic Metals Co., Ltd. and its subsidiaries and the outdoor power equipment (OPE) of Komatsu Zenoah Co. and its subsidiaries engaging in the OPE business were not reclassified as discontinued operations resulting from the sale thereof.

Cash Flows			
Net cash provided by operating activities	34,346	34,224	69,976
Net cash used in investing activities	(64,003)	18,880	(35,142)
Net cash used in financing activities	6,614	(61,565)	(75,863)
Cash and cash equivalents, end of year	87,301	80,476	39,760

Capital Investment and Research and Development Expenses			
Capital investment	114,874	57,728	79,310
Construction and mining equipment	—	37,989	47,380
Industrial machinery, vehicles and others	—	6,650	15,454
Electronics	—	13,089	16,476
Depreciation and amortization	49,722	55,576	59,675
Research and development expenses	45,712	42,460	45,282
Construction and mining equipment	—	23,757	26,992
Industrial machinery, vehicles and others	—	9,846	11,243
Electronics	—	8,857	7,047

Notes: 1. Concerning the figures for the fiscal year ended March 31, 2005 and earlier, Komatsu Electronic Metals Co., Ltd. and its subsidiaries and the outdoor power equipment (OPE) of Komatsu Zenoah Co. and its subsidiaries engaging in the OPE business were not reclassified as discontinued operations resulting from the sale thereof.

2. Starting in the fiscal year ended March 31, 2008, Komatsu changed its business segments, and thus some figures for the fiscal years, ended March 31, 2007 and 2006, are presented after reclassifying according to the new segmentation.

Per Share Data (yen)			
Net income (loss) per share	(12.77)	13.85	7.24
Shareholders' equity per share	511.54	507.26	497.12

Number of Employees	31,785	28,522	32,002
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Exchange Rate into U.S. Dollars (yen)			
At fiscal period-end	118	103	126
Average for the fiscal period	128	110	112

* per the Federal Reserve Bank of New York

Non-Consolidated

Sales and Profits			
Net sales	¥ 475,700	¥ 441,423	¥ 430,270
Ordinary profit	8,504	9,936	11,281
Net income (loss)	2,172	13,612	7,222
Net income (loss) per share (yen)	2.24	14.05	7.52

Cash Dividends (yen)			
Cash dividends per share	7.00	6.00	6.00

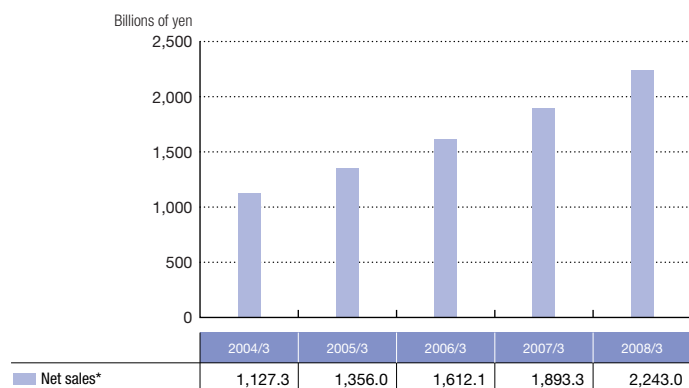
Millions of yen except
per share amounts

Millions of U.S. dollars*
per share amounts

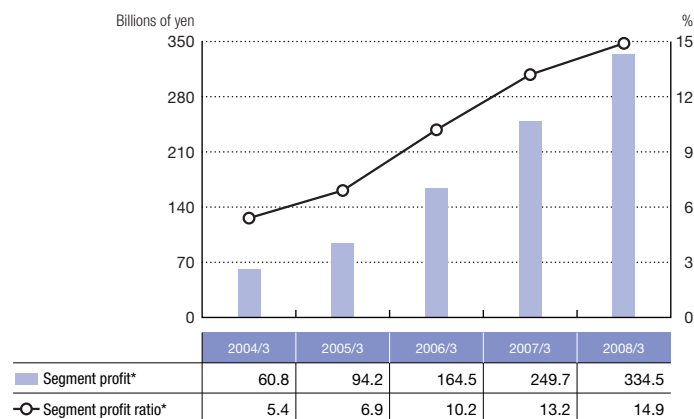
	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	
	¥1,035,891	¥1,027,290	¥1,127,300	¥1,356,071	¥1,612,140	¥1,893,343	¥2,243,023	\$ 22,430
	792,748	770,515	830,897	1,009,859	1,185,240	1,356,511	1,590,963	15,910
	(13,221)	28,813	60,834	94,201	164,501	249,746	334,586	3,346
	(1.3)	2.8	5.4	6.9	10.2	13.2	14.9	—
	—	23,972	29,870	95,862	163,428	244,741	332,850	3,329
	—	2.3	2.6	7.1	10.1	12.9	14.8	—
	(106,724)	9,853	22,503	91,869	155,779	236,491	322,210	3,222
	(80,621)	3,009	26,963	59,010	114,290	164,638	208,793	2,088
	1,340,282	1,306,354	1,348,645	1,449,068	1,652,125	1,843,982	2,105,146	21,051
	100,564	175,764	191,680	172,998	259,058	358,565	412,145	4,121
	405,301	400,087	367,361	366,660	400,667	388,393	491,146	4,911
	395,143	395,366	425,507	477,144	622,997	776,717	887,126	8,871
	29.5	30.3	31.6	32.9	37.7	42.1	42.1	—
	430,429	448,326	388,598	334,729	307,862	256,821	349,988	3,500
	1.09	1.13	0.91	0.70	0.49	0.33	0.39	—
	(7.8)	0.7	1.7	6.6	10.0	13.5	16.3	—
	(18.5)	0.8	6.6	13.1	20.8	23.5	25.1	—
	60,321	48,257	117,290	121,369	136,107	162,124	160,985	1,610
	(16,933)	(36,018)	(40,931)	(37,731)	(81,792)	(99,620)	(128,182)	(1,282)
	(40,455)	18,846	(78,971)	(57,835)	(83,460)	(41,389)	(17,422)	(174)
	45,392	76,152	71,406	97,510	69,997	92,199	102,010	1,020
	74,468	70,473	78,049	89,019	113,934	129,680	145,730	1,457
	46,354	50,125	56,345	64,547	99,622	111,003	133,356	1,334
	9,187	9,874	8,649	10,980	14,312	18,677	12,374	124
	18,927	10,474	13,055	13,492	—	—	—	—
	54,239	62,947	62,220	60,611	51,737	59,765	69,141	691
	44,083	39,027	42,602	46,448	44,560	46,306	49,673	497
	27,667	23,602	27,326	31,273	36,271	37,644	42,077	421
	10,831	9,659	9,511	8,915	8,289	8,662	7,596	76
	5,585	5,766	5,765	6,260	—	—	—	—
	(84.46)	3.09	27.17	59.51	115.13	165.70	209.87	209.87¢
	414.02	398.34	428.73	481.27	626.98	781.57	891.49	891.49¢
	30,760	30,666	31,635	33,008	34,597	33,863	39,267	—
	133	118	104	107	117	118	100	—
	126	121	113	107	114	117	114	—
	¥ 382,908	¥ 376,912	¥ 418,686	¥ 523,592	¥ 627,319	¥ 758,529	¥ 926,731	\$ 9,267
	3,794	12,634	19,942	33,417	60,662	98,149	135,500	1,355
	(41,828)	3,486	10,588	17,042	32,635	82,843	96,832	968
	(43.81)	3.50	10.50	16.91	32.53	83.34	97.28	97.28¢
	6.00	6.00	7.00	11.00	18.00	31.00	42.00	42.00¢

Financial Highlights (Consolidated)

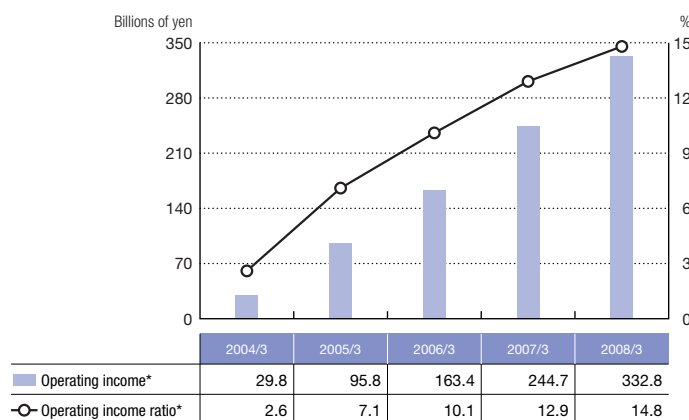
Net sales*



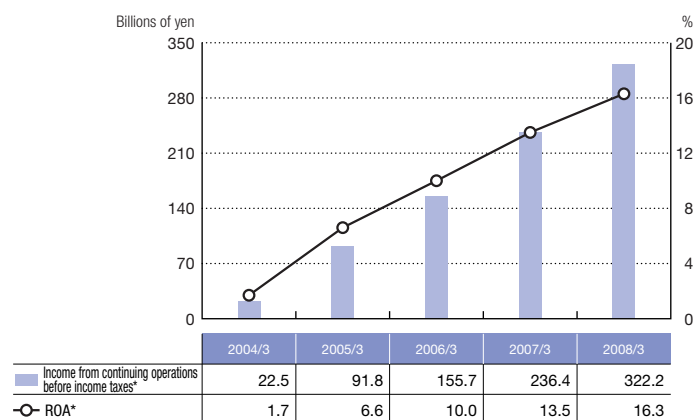
Segment profit* and segment profit ratio*



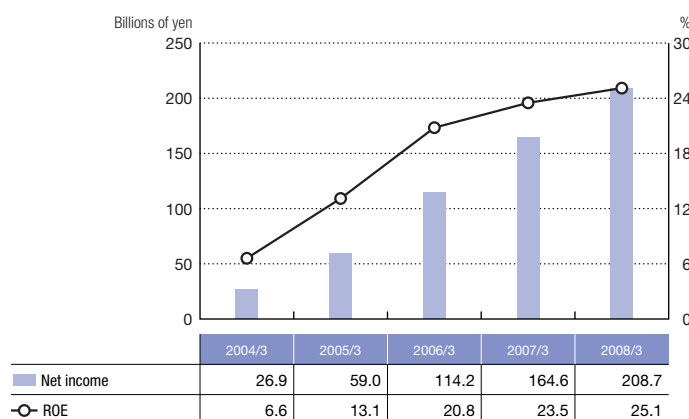
Operating income* and operating income ratio*



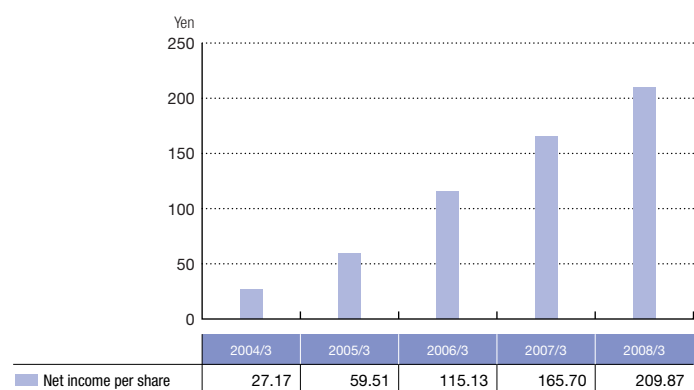
Income from continuing operations before income taxes* and ROA*



Net income and ROE

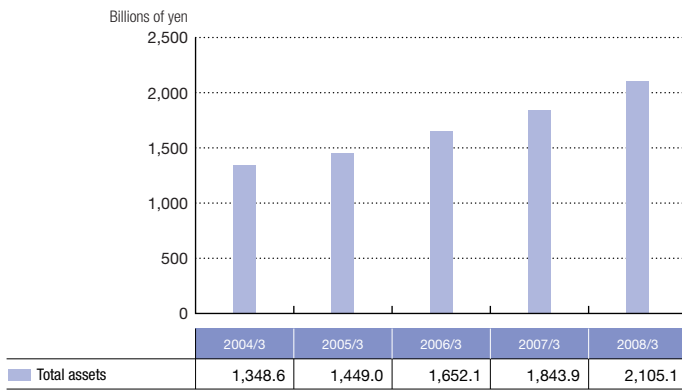


Net income per share

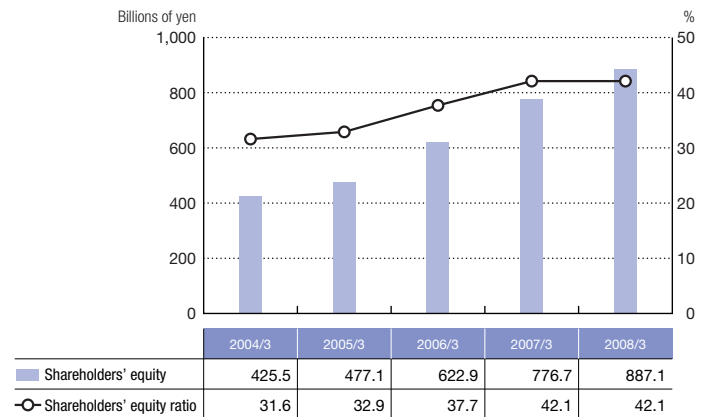


* In accordance with Statement of Financial Accounting Standards No.144, "Accounting for the Impairment or Disposal of Long-Lived Assets," the consolidated statement of income have been retrospectively reclassified as for the discontinued operations from FY2006, ended March 31, 2007.

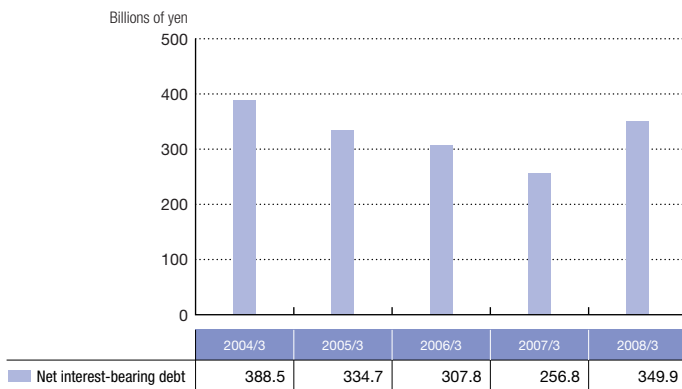
Total assets



Shareholders' equity and shareholders' equity ratio

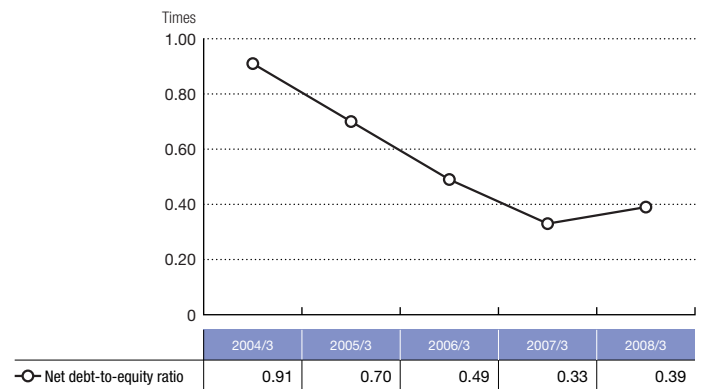


Net interest-bearing debt



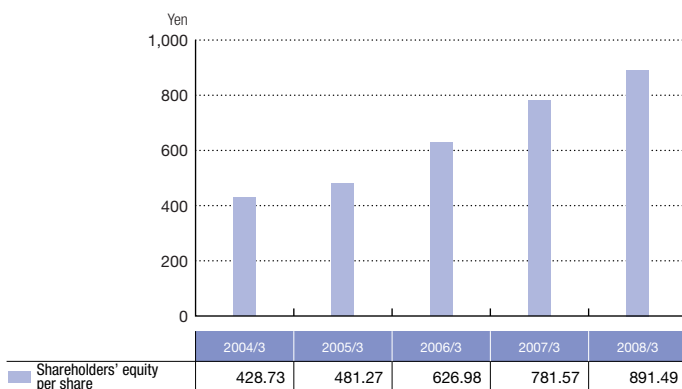
Note: Net interest-bearing debt = interest-bearing debt - cash and cash equivalents - time deposits

Net debt-to-equity ratio



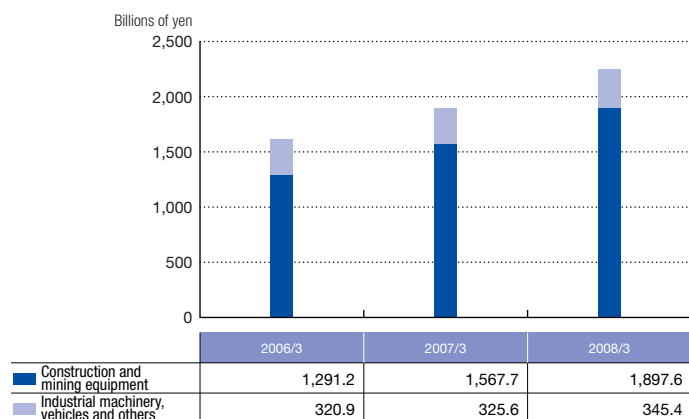
Note: Net debt-to-equity ratio = (interest-bearing debt - cash and cash equivalents - time deposits)/shareholders' equity

Shareholders' equity per share

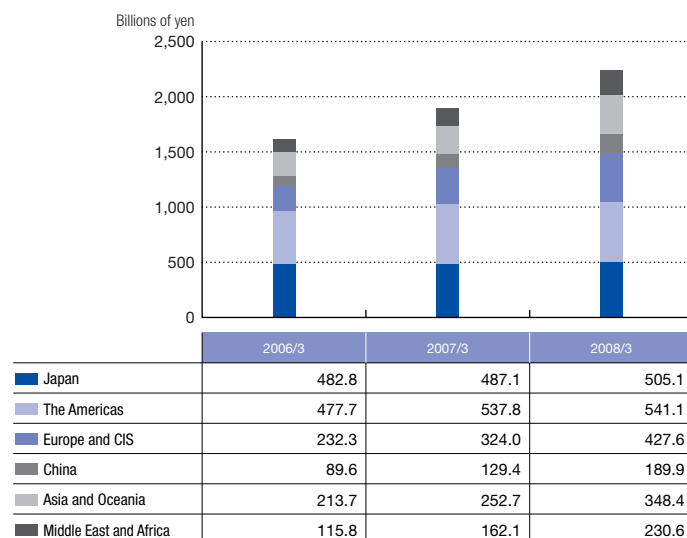


Financial Highlights (Consolidated)

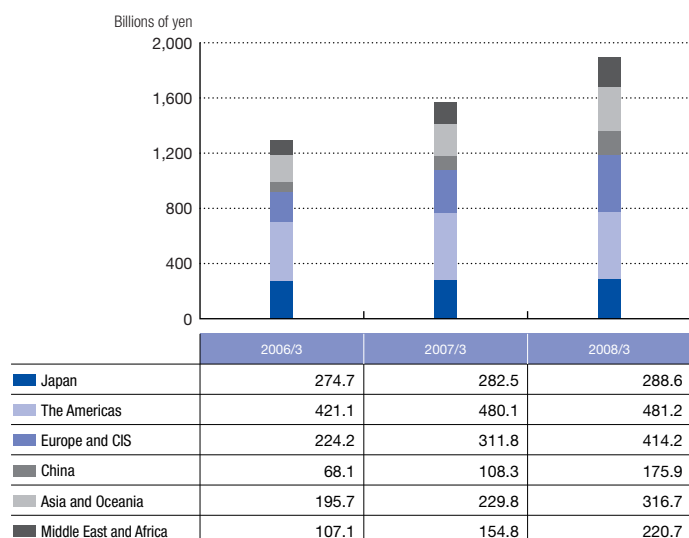
Sales by operation*



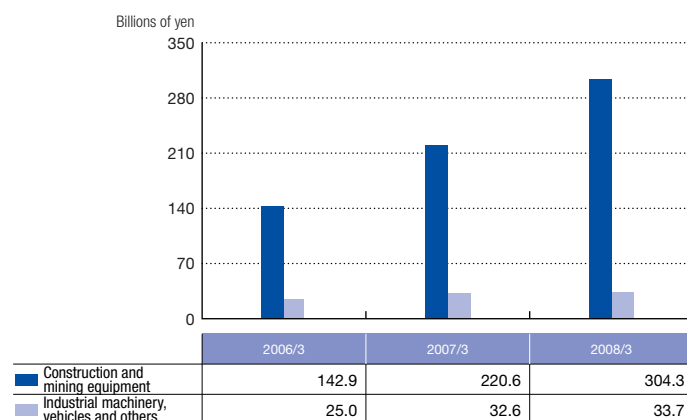
Sales by region*



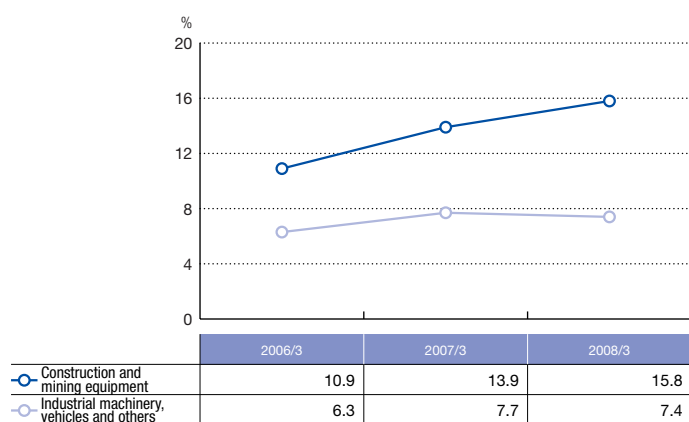
Sales of construction and mining equipment by region



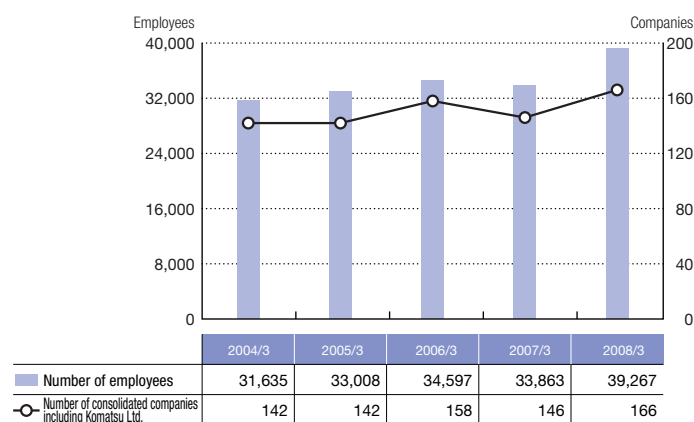
Segment profit*



Segment profit ratio*



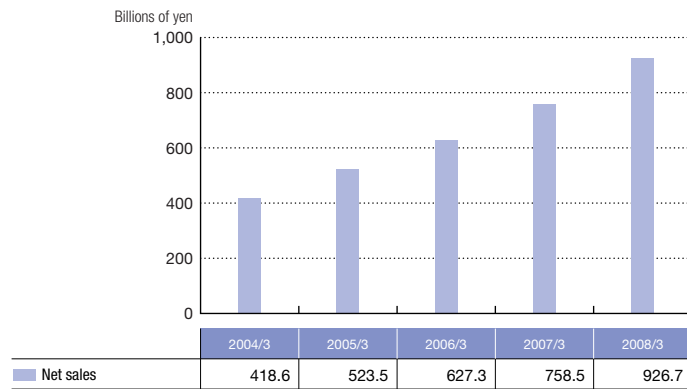
Consolidated companies including Komatsu Ltd. and employees



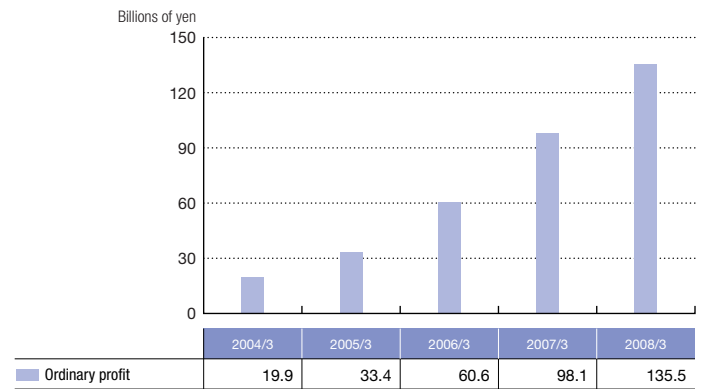
Notes: 1. In accordance with Statement of Financial Accounting Standards No.144, "Accounting for the Impairment or Disposal of Long-Lived Assets," the consolidated statement of income have been retrospectively reclassified as for the discontinued operations from FY2006, ended March 31, 2007.
2. Starting in the fiscal year ended March 31, 2008, Komatsu changed its business segments, and thus some figures of sales by operation and segment information for the fiscal years, ended March 31, 2007 and 2006, are presented after reclassifying according to the new segmentation.

Financial Highlights (Non-Consolidated)

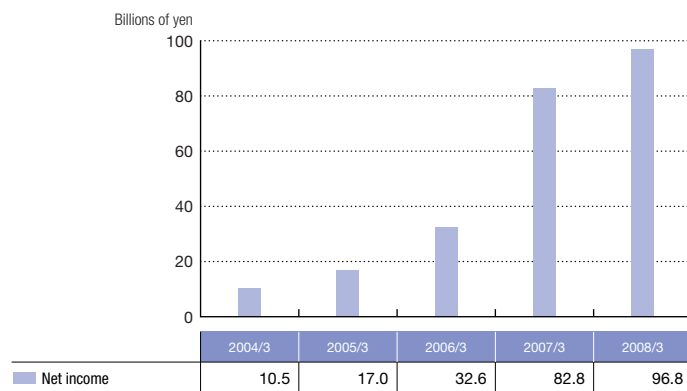
Net sales



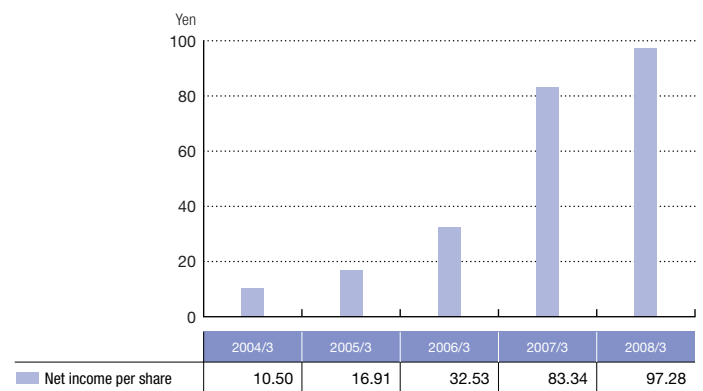
Ordinary profit



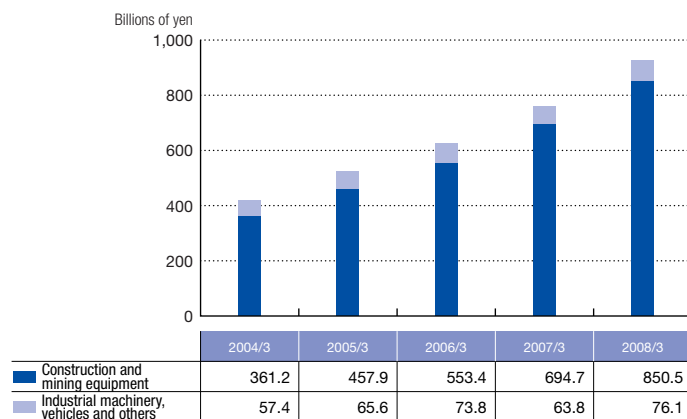
Net income



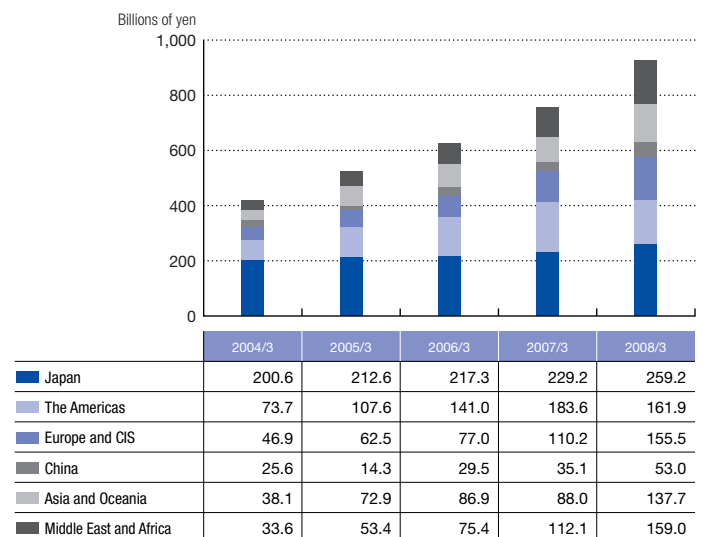
Net income per share



Sales by operation

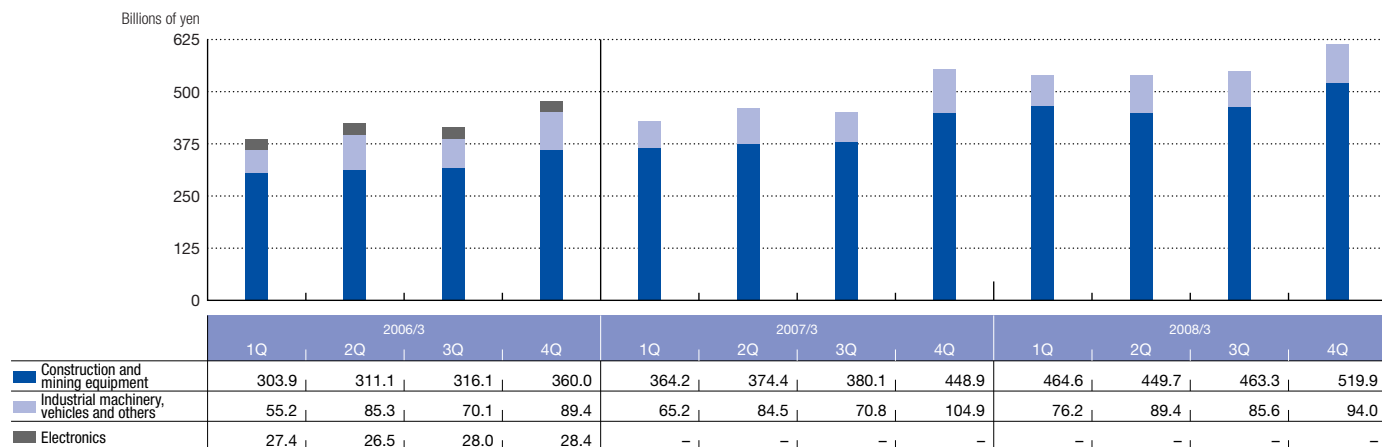


Sales by region



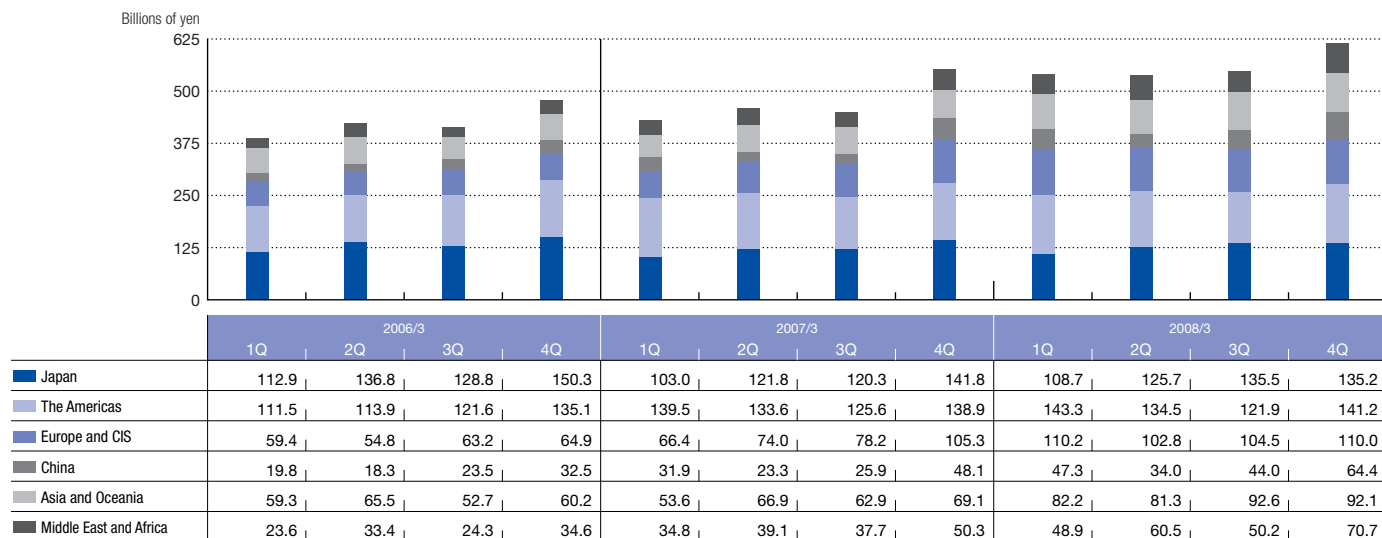
Financial Highlights (Consolidated: Quarterly)

Sales by operation



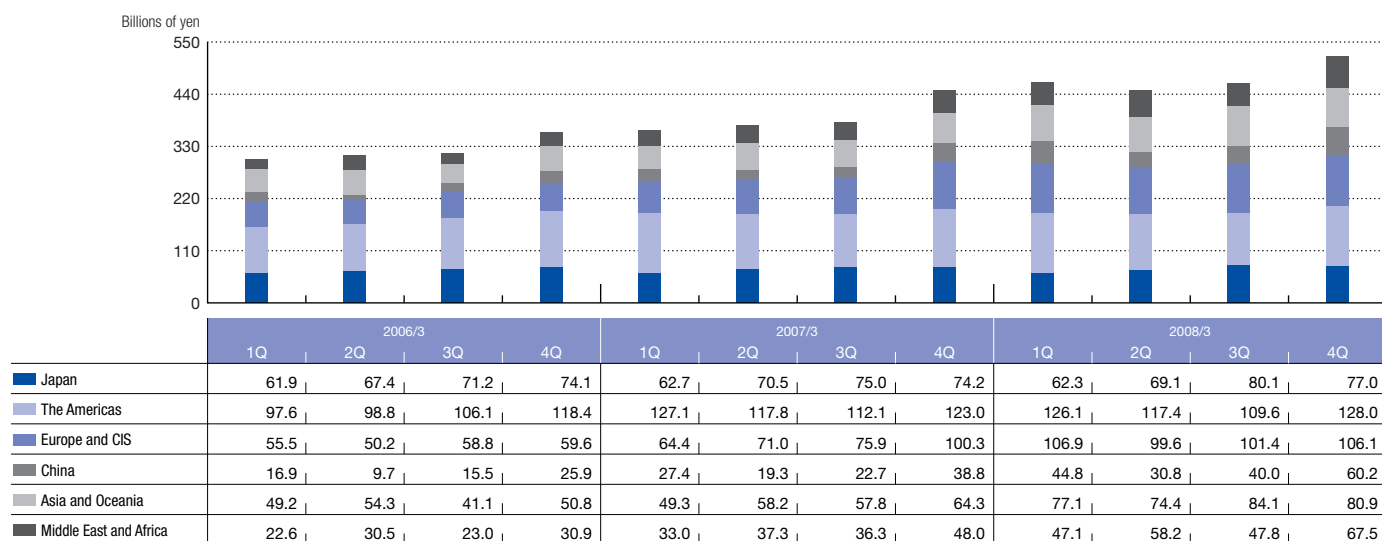
Notes: 1. Concerning the figures for the fiscal year ended March 31, 2006, Komatsu Electronic Metals Co., Ltd. and its subsidiaries and the outdoor power equipment (OPE) of Komatsu Zenoah Co. and its subsidiaries engaging in the OPE business were not reclassified as discontinued operations resulting from the sale thereof.
2. Starting in the fiscal year ended March 31, the Electronics business was included into the Industrial Machinery, Vehicles & Others business, and thus the figures for the fiscal year ended March 31, 2007 are presented after reclassifying according to the new segmentation.

Sales by region

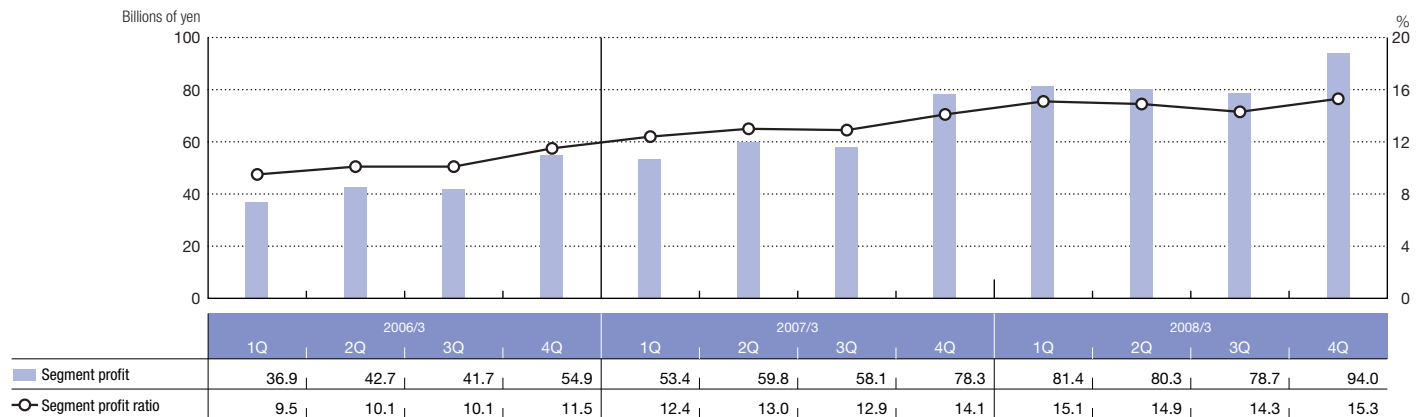


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Sales of construction and mining equipment by region

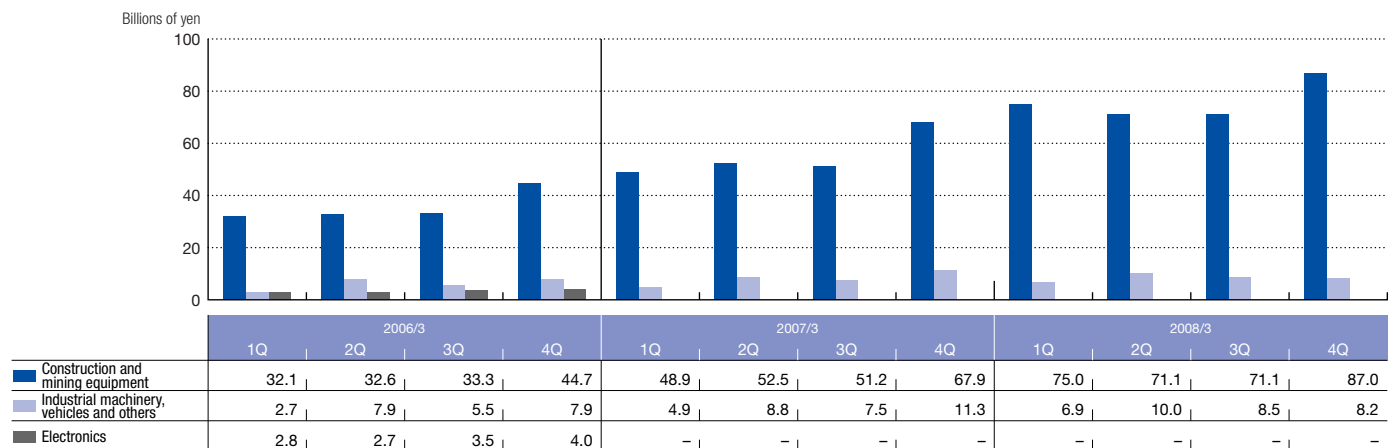


Segment profit and segment profit ratio



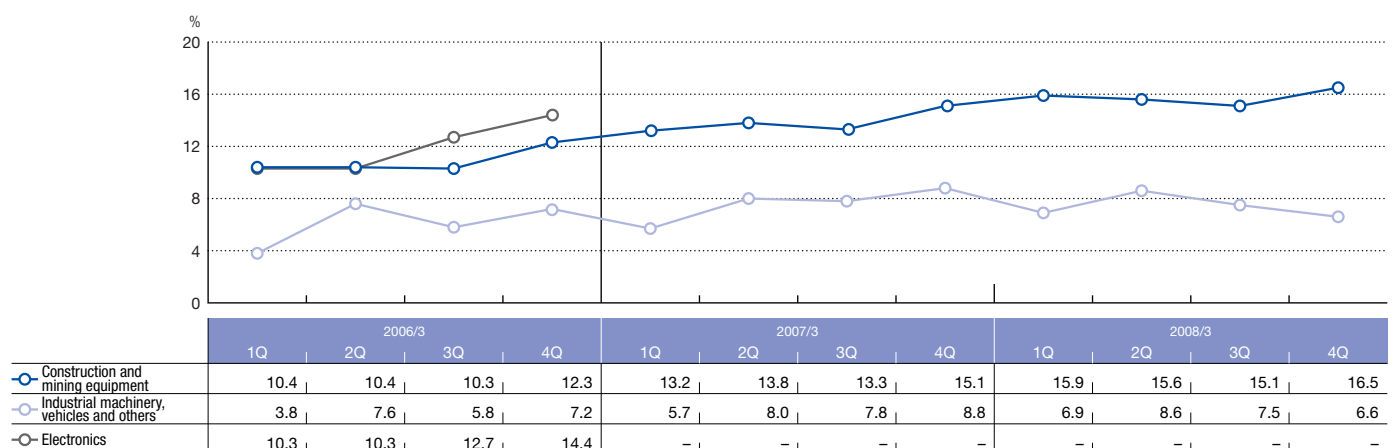
Note: Concerning the figures for the fiscal year ended March 31, 2006, Komatsu Electronic Metals Co., Ltd. and its subsidiaries and the outdoor power equipment (OPE) of Komatsu Zenoah Co. and its subsidiaries engaging in the OPE business were not reclassified as discontinued operations resulting from the sale thereof.

Segment profit



Notes: 1. Concerning the figures for the fiscal year ended March 31, 2006, Komatsu Electronic Metals Co., Ltd. and its subsidiaries and the outdoor power equipment (OPE) of Komatsu Zenoah Co. and its subsidiaries engaging in the OPE business were not reclassified as discontinued operations resulting from the sale thereof.
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Segment profit ratio



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