

Company Profile

Company name: Komatsu Ltd.
Established: May 13, 1921
Head Office: 2-3-6, Akasaka, Minato-ku, Tokyo 107-8414, Japan
Representative: President and Chief Executive Officer Kunio Noji
Capital: Consolidated ¥67,870 million (US\$678 million*)
 as of March 31, 2008 (Amounts less than 1 million have been omitted.)

Net sales: Consolidated ¥2,243,000 million (US\$22,430 million*)
 (for the fiscal year** ended March 31, 2008)
 Non-consolidated ¥926,700 million (US\$9,267 million*)
 *U.S. dollar amounts are converted at the rate of ¥100 = US\$1.00, the prevailing rate announced by the Federal Reserve Bank of New York on March 31, 2008.
 **Komatsu's fiscal years end on March 31. "FY2000," for example, means from April 1, 2000 to March 31, 2001.

Main lines of business (Komatsu Group): Manufacture and sale of construction and mining equipment, utility equipment (small construction equipment), forestry equipment, industrial machinery, etc.

Komatsu Group profile: Number of companies (consolidated subsidiaries) 165 (as of March 31, 2008)

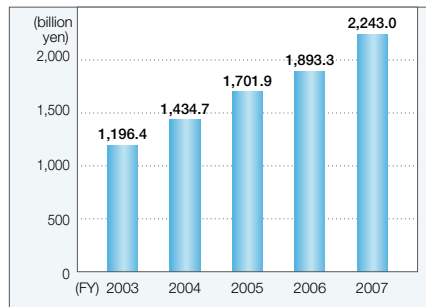
Number of employees: (as of March 31, 2008)

Consolidated	39,267
Non-consolidated	6,873
Consolidated subsidiaries in Japan	18,570
Consolidated subsidiaries outside Japan	20,697

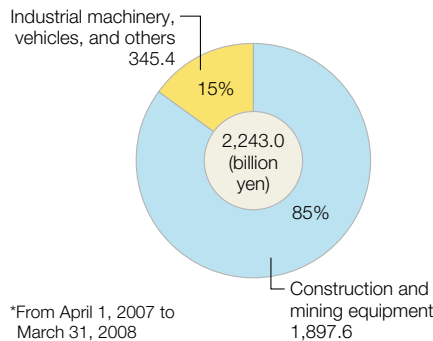
Number of employees by region: (as of March 31, 2008)

Japan	18,570
North America	4,059
Latin America	5,027
Europe and CIS	3,909
China	2,645
Asia (excluding Japan and China) and Oceania	4,027
The Middle East and Africa	1,030

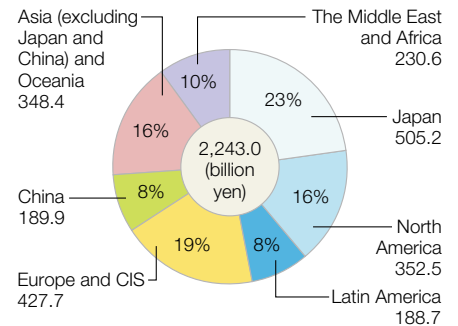
Changes in Consolidated Sales



Sales by Operation (FY2007*)



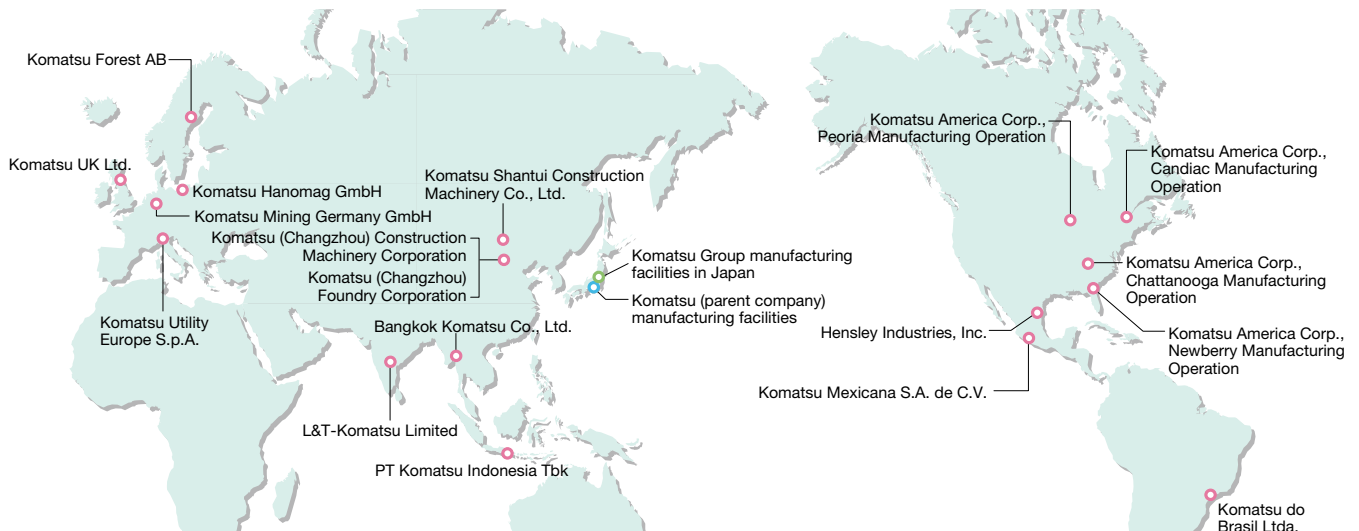
Sales by Region (FY2007)



Scope of This Report

- **Komatsu (parent company) manufacturing facilities**, specifically the following four plants:
 The Awazu Plant (including the Defense Systems Division, Industrial Machinery Division [Komatsu Plant, Kanazawa Plant], and Komatsu Machinery Corporation), the Osaka Plant, the Oyama Plant (including the Koriyama Plant, Komatsu Cummins Engine Co., Ltd., Industrial Power Alliance Ltd., Komatsu Castex Ltd. [Oyama Plant], and GIGAPHOTON, Inc.), and the Mooka Plant (including the Ibaraki Plant).
- **Komatsu Group manufacturing facilities in Japan**, specifically the above four plants and the following six business units:
 Construction Equipment Electronics Division (including Komatsu Electronics, Inc.), Komatsu Utility Co., Ltd. (Tochigi Plant, Kawagoe Plant), Komatsu Engineering Corp. (Awazu Plant), Komatsu House Ltd., and Komatsu Castex Ltd. (Himi Plant).
- **Komatsu Group manufacturing facilities outside Japan**, specifically the 18 business units appearing in the world map below.

*Komatsu carries on business operations directly and through 165 subsidiaries and 43 equity method affiliates organized under the laws of countries throughout the world. In this report on environmental and social activities, "Komatsu" and "Komatsu Group" are at times used informally to refer to the activities of all or some of the Komatsu family of companies, without regard to their separate legal identities.



Major Changes since the 2007 Edition

- In April 2007, Komatsu Zenoah Co.'s outdoor power equipment business was transferred to Husqvarna Japan Ltd. Its business data has retroactively been eliminated from this report's performance data and environmental accounting.
 - In April 2007, the Koriyama Plant of Komatsu Zenoah Co., which manufactures hydraulic components, was absorbed by Komatsu Ltd.
 - Its performance data is reported under the Komatsu (parent company) Koriyama Plant.
 - In April 2007, the mini construction equipment business of Komatsu Zenoah Co. and Komatsu Forklift Co., Ltd. merged to become Komatsu Utility Co., Ltd.
 - The mini construction equipment business is reported under the Komatsu Utility Co., Ltd. Kawagoe Plant, while the forklift truck business is reported under the Komatsu Utility Co., Ltd. Tochigi Plant, the same as in the 2007 report.
- *With regard to activities for society, this report contains some activities of Komatsu Group companies not mentioned above.